

BUSINESS & MARKET

Professional manufacturer of lighting systems

The third quarter of 2020 maintained our expectations of the stable situation of the LUG Group. We dynamically developed export sales and took advantage of the gradual re-opening of the economies of individual countries. We maintain cost discipline, visible primarily in lower selling costs. The level of orders for the following periods meets our expectations.

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Ryszard Wtorkowski
CEO of LUG S.A.
Management Board

Revenues of 2020Q3 +4,0% y/y

42,20 PLN mln

Gross margin on sales +1,7% y/y

16,57 PLN mln

The most important events of 2020Q3:

- The highest level of quarterly EBITDA in the history of LUG Group
- Gross margin on sales result near to the strategically expected 40% level
- Significant reduction of sales costs
- E-shop launching as a new sales tool for UVC products
- The title of a climate-conscious company and a high score after the EcoVadis audit

Top 3 completions in 2020Q3:

- Internal lighting of Chantier Bureau in Montiany le Bretonneux. France
- Google Data Centre Bureau, Brussel, Belgium
- S2 Expressway lighting, South Bypass, Warsaw, Poland

6,03 PLN mln

EBITDA 2020Q3 +139.3% v/v 1,81 PLN mln

Net profit +56,0% y/y

					+133,370	y / y			
Posadas	Sao Paulo	London	Berlin	Zielona Góra	Nowy Kisielin	Istanbul	Dubai	Lagos	
		on			000000000000000000000000000000000000000	70 market			

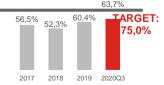
Implementation of strategic directions of development

Main goal: average annual increase to 2021 at 10% CAGR

GOAL: permanent maintenance of the



GOAL: share of exports in revenues at the level of 75% in the perspective of 2021



GOAL: share of contracts 1 milion euros at the level of min. 10% in the perpsective of 2021



Lighting market



The forecasted growth rate of the LED lighting market in Europe in 2020-2025 based on the calculations concerning coronavirus pandemic.

Factors of growth:

- Savings: The use of LEDs help to save 60-65% of electricity costs and reduces indirect greenhouse gas emissions
- Regulations: EU requirements regarding Energy efficiency of lighting require the use of LED solutions
- IoT: The development of an intelligent lighting, both internal and external, is possible only with the use of LED. This results in a rapidly, growing demand for IoT and Smart City solutions.
- UV-C: The public needs caused by the pandemic significantly increased the demand for UV-C disinfecting lighting



2017 2018 2019 2020Q3

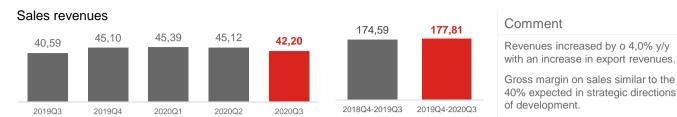
2019Q4

2019Q3

FINANCIAL RESULTS

Professional manufacturer of lighting systems

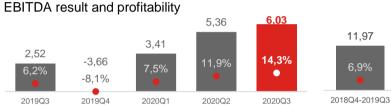
Record-breaking quarterly EBITDA in



Gross profit and profitability on sales 19.44 67,63 67,91 18.28 16.29 16,57 13.62 39.3%

2020Q3

2020Q2



the history of the LUG Group due to the reduction of sales costs and as the effect of the benefits from the Guaranteed Employee Benefits Fund (in the amount of PLN 1,7 mln). 38,7% 38,2% Long-term credit and leasing debt reduction. Change of trade liabilities 2018Q4-2019Q3 2019Q4-2020Q3 into financial liabilities thanks to the

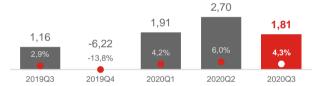
2019Q4-2020Q3

Quotation on ASO NewConnect

increased use of reverse factoring. Improvement of ROE. ROA and liquidity ratios. Net debt to EBITDA ratio decreased compared to the previous quarter.

11,14 6.3%

Net profit and profitability for the shareholders of the dominant entity



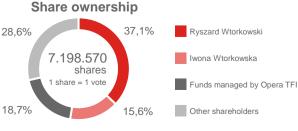
2020Q1



Selected balance items and indicators

	30.09.2019.	30.06.2020.	30.09.2020.
Total balance sheet	147,96	153,13	151,64
Fixed assets	70,27	67,79	66,73
Current assets	77,69	85,34	84,91
Inventory	30,01	29,90	29,57
Trade receivables	1,66	2,86	2,16
Cash	3,31	3,69	3,88
Equity capital	52,04	49,87	50,61
Long-term liabilities	16,63	13,37	12,61
Long-term loans	3,22	2,08	1,83
Short-term liabilities	79,29	89,89	88,42
Shot-term loans	32,31	33,11	34,18
Short-term trade liabilities	17,96	23,00	18,13
ROE	-1,9%	-3,1%	2,3%
ROA	-0,7%	-1,0%	0,8%
Net debt/ EBITDA	5,02	6,77	5,22
EV/EBITDA (at the end of the period)	7,14	10,80	8,90

14,00 450 000 Course NCIndex 400 000 12,00 350 000 10,00 300 000 8,00 250 000 200 000 6,00 150 000 4,00 100 000 2,00 50 000



Management Board Ryszard Wtorkowski Mariusz Ejsmont

7.4.17

VP of the Management Board Director of Technologies and Systems Integration of LUG

> Małgorzata Konys Management Board Member Financial Director

Supervisory Board

1.4.19

Iwona Wtorkowska President of the Supervisory Board

7.4.20

09.11.2020

Renata Baczańska Eryk Wtorkowski Zygmunt Ćwik Szvmon Zioło

عملكات

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